

How much is information worth?  
A geometric insight using  
duality between payoffs and beliefs

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# I am not sure if my husband is cheating on me What should I do?

## A spouse

- ▶ can gather information about the current state of Nature:
  - has my husband really been to this (mathematical) conference?
  - if yes, was his secretary travelling with him?
  - is my husband cheating on me?
- ▶ makes a decision, taken from a set:
  - ▶ stay faithful to her husband (“freeze”)
  - ▶ stay with her husband and cheat on him (“fight”)
  - ▶ divorce (“flee”)

What is the value of hiring a private detective?

Will valuable information make the spouse change her current choice?

# Decision under incomplete information

Investment, insurance, voting, hiring, etc.  
virtually all decisions involve incomplete information

## How valuable information is depends on

- ▶ the agent's available decisions
- ▶ the agent's utility function (preferences)
- ▶ the agent's prior belief on the state of Nature
- ▶ the piece of information

## Uniform approach: Blackwell (1951, 1953)

A piece of information  $\alpha$  is more informative than  $\beta$  iff  
all agents (available decisions, utility, prior) weakly prefer  $\alpha$  to  $\beta$ .

## Our objective

What is the value of a **given piece of information** for a **given agent**?

# Outline of the presentation

A Geometric View of the Value of Information

Confident, Undecided, Flexible

Examples: Small Information

Conclusion

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# An agent acquires information before making a decision

An agent

- ▶ observes information about the current state of Nature
- ▶ makes a decision, taken from a set

How much information is worth for the agent depends jointly on

- ▶ the information provided
- ▶ the decision problem (decisions at stake and preferences)

## Our objective

Characterize the **Value of Information**  
based on separate conditions on

- ▶ the information structure
- ▶ the choices available  
(instrumental approach:  $\text{choice} = \text{decision} + \text{payoff}$ )

# Here is how we frame the problem in mathematical clothes

## Prior belief and information received

- ▶ A (finite) set  $K$  of **states of nature**, a **prior belief**  $\bar{b} \in \Delta = \Delta(K)$
- ▶ An **information structure** is a random variable (r.v.)  $\mathbf{B}$  with values in  $\Delta$  such that  $\mathbb{E}\mathbf{B} = \bar{b}$  (beliefs about beliefs)

## Decisions and preferences

Set  $D$  of decisions, utility function  $u: D \times K \rightarrow \mathbb{R}$

**Actions** are payoff vectors  $\mathbb{A} = \{u(d, \cdot), d \in D\} \subset \mathbb{R}^K$

We assume  $\mathbb{A}$  compact, convex (mixed strategies)

## Value of information

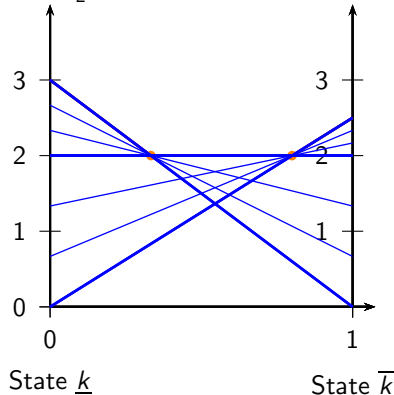
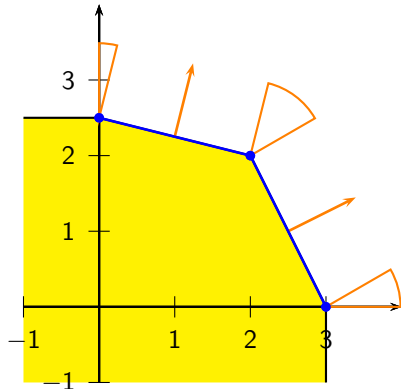
$$V_{\mathbb{A}}(b) = \sup_{a \in \mathbb{A}} \mathbb{E}_b a = \sup_{a \in \mathbb{A}} \langle b, a \rangle, \text{ for all belief } b \in \Delta$$

$$\text{VoI}_{\mathbb{A}}(\mathbf{B}) = \mathbb{E}V_{\mathbb{A}}(\mathbf{B}) - V_{\mathbb{A}}(\mathbb{E}\mathbf{B}), \text{ for all information structure } \mathbf{B}$$

# Geometric representation of the *value function*

$$V_{\mathbb{A}}(b) = \max_{a \in \mathbb{A}} \mathbb{E}_b a = \max_{a \in \mathbb{A}} \langle b, a \rangle$$

$K = \{\underline{k}, \bar{k}\}$ , choices/payoffs are  $\{(3, 0), (2, 2), (0, \frac{5}{2})\}$



Optimal action  $a$  as a function of belief  $b$

Belief  $b$  is in normal to  $\mathbb{A}$  at action  $a$

Varying action  $a$

The horizontal line of  $V_{\mathbb{A}}(b)$  is the belief  $b$  that is optimal for action  $a$



## Geometric formalization using duality

Between **actions**  $\mathbb{A}$  and **beliefs**  $\Delta$ , we consider the bilinear pairing

$$\langle b, a \rangle = \mathbb{E}_b a, \quad \forall a \in \mathbb{A}, \quad \forall b \in \Delta$$

that is the **expected utility** of action/payoff  $a$  under belief  $b$

# Geometric formalization using convex analysis

- ▶ The **value function**  $V_{\mathbb{A}}(b) = \max_{a \in \mathbb{A}} \langle b, a \rangle$  is
  - ▶ the **support function of the set**  $\mathbb{A}$

$$V_{\mathbb{A}} = \sigma_{\mathbb{A}} : \Delta \rightarrow \mathbb{R}$$

- ▶ whose **sugradient** at  $b \in \Delta$  is given by

$$\partial V_{\mathbb{A}}(b) = \arg \max_{a \in \mathbb{A}} \langle b, a \rangle$$

the **exposed face of**  $\mathbb{A}$  at  $b$

- ▶ The **Fenchel conjugate** of the value function is
  - ▶ the **characteristic function of the set**  $\mathbb{A}$

$$V_{\mathbb{A}}^* = \sigma_{\mathbb{A}}^* = \delta_{\mathbb{A}} : \mathbb{R}^K \rightarrow \mathbb{R}$$

- ▶ whose **sugradient** at  $a \in \mathbb{A}$  is given by

$$\partial V_{\mathbb{A}}^*(a) = N_{\mathbb{A}}(a) \cap \Delta$$

where  $N_{\mathbb{A}}(a)$  is the **normal cone of**  $\mathbb{A}$  at  $a$

# Justifiable actions / Exposed face

## Optimal actions

For any belief  $b \in \Delta$ , let  $\mathbb{A}^*(b)$  be the the set of **optimal actions** at  $b$  (justifiable actions)

$$\mathbb{A}^*(b) = \{a \in \mathbb{A} \mid V_{\mathbb{A}}(b) = \langle b, a \rangle\} = \arg \max_{a \in \mathbb{A}} \langle b, a \rangle$$

- ▶ Optimal actions  $\mathbb{A}^*(b)$  form the **exposed face of  $\mathbb{A}$  at  $b$** , that is, the **subgradient** of  $V_{\mathbb{A}}$  at  $b$

$$\mathbb{A}^*(b) = \partial V_{\mathbb{A}}(b)$$

- ▶ Actions in  $\mathbb{A}^*(b)$  can be **justified** as they are compatible with belief  $b$

# Revealed beliefs / Normal cone

## Revealed beliefs

For any action  $a \in \mathbb{A}$ , let  $\Delta_{\mathbb{A}}^*(a)$  be the **beliefs revealed** by  $a$  (justifiable)

$$\Delta_{\mathbb{A}}^*(a) = \{b \in \Delta \mid \forall a' \in \mathbb{A}, \langle b, a' \rangle \leq \langle b, a \rangle\}$$

- ▶ Revealed beliefs  $\Delta_{\mathbb{A}}^*(a)$  are the beliefs in the **normal cone** of the set  $\mathbb{A}$  at action  $a$ , that is, are related to the **subgradient** of  $V_{\mathbb{A}}^*$  at  $a$  by

$$\Delta_{\mathbb{A}}^*(a) = \partial V_{\mathbb{A}}^*(a) \cap \Delta = N_{\mathbb{A}}(a) \cap \Delta$$

- ▶ The revealed beliefs  $\Delta_{\mathbb{A}}^*(a)$  are compatible with the observed action, hence non **refutable**

# Outline of the presentation

A Geometric View of the Value of Information

Confident, Undecided, Flexible

Examples: Small Information

Conclusion

# Information has value if and only if it does impact choices

## Confidence set

A belief  $b \in \Delta$  is in the **confidence set**  $\Delta_{\mathbb{A}}^c(\bar{b})$  of the prior belief  $\bar{b}$  if the optimal actions at  $\bar{b}$  are also optimal at  $b$ , that is,

$$\Delta_{\mathbb{A}}^c(\bar{b}) = \bigcap_{a \in \mathbb{A}^*(\bar{b})} \Delta_{\mathbb{A}}^*(a)$$

The confidence set  $\Delta_{\mathbb{A}}^c(\bar{b})$  is closed, convex and contains  $\bar{b}$

## Proposition

$$\begin{aligned} \text{VoI}_{\mathbb{A}}(\mathbf{B}) = 0 & \quad \text{iff} \quad \exists a^* \in \mathbb{A}^*(\bar{b}), a^* \in \mathbb{A}^*(\mathbf{B}) \text{ a.s.} \\ & \quad \text{iff} \quad \mathbf{B} \in \Delta_{\mathbb{A}}^c(\bar{b}) \text{ a.s.} \end{aligned}$$

This result is aligned with the common wisdom that **information is valueless if it does not impact choices**

# Confident

## Theorem: Bounds on the Vol

There exist a positive constant  $C_{\Delta}$  such that,  
for every information structure  $\mathbf{B}$ ,

$$C_{\Delta} \mathbb{E}d(\Delta_{\Delta}^c(\bar{b}), \mathbf{B}) \geq \text{Vol}_{\Delta}(\mathbf{B}) \geq \text{Vol}_{\Delta^*}(\bar{b})(\mathbf{B})$$

where  $d(\Delta_{\Delta}^c(\bar{b}), b') = \inf_{b \in \Delta_{\Delta}^c(\bar{b})} \|b - b'\|$

# Undecided

## Proposition

*The two following conditions are equivalent*

- ▶ *There are more than two optimal actions in  $\mathbb{A}^*(\bar{b})$*
- ▶ *The value function  $V_{\mathbb{A}}$  is not differentiable at the prior belief  $\bar{b}$*

*In that case we say the agent is **undecided** at  $\bar{b}$*

Example: indifference in a finite choice set

## Bounds on the Vol for the undecided agent

If the agent is undecided at  $\bar{b}$ , there exist positive constants  $C_{\bar{b},\mathbb{A}}$  and  $c_{\bar{b},\mathbb{A}}$  such that, for every information structure  $\mathbf{B}$ ,

$$C_{\bar{b},\mathbb{A}} \mathbb{E} \|\mathbf{B} - \bar{b}\| \geq \text{VoI}_{\mathbb{A}}(\mathbf{B}) \geq c_{\bar{b},\mathbb{A}} \mathbb{E} \|\mathbf{B} - \bar{b}\|_{\Sigma_{\mathbb{A}}^i(\bar{b})},$$

where  $\|\cdot\|_{\Sigma_{\mathbb{A}}^i(\bar{b})}$  is a semi-norm with kernel  $[\mathbb{A}^*(\bar{b}) - \mathbb{A}^*(\bar{b})]^\perp$

*The valuable directions of information are the tie-breaking ones*



# Flexible

Suppose that  $\mathbb{A}$  has boundary  $\partial\mathbb{A}$  which is a  $C^2$  submanifold of  $\mathbb{R}^K$

## Proposition

The three following conditions are equivalent:

- ▶ The set-valued mapping  $b \mapsto \mathbb{A}^*(b)$  is a mapping which is a local diffeomorphism at  $\bar{b}$
- ▶ The Hessian of the value function  $V_{\mathbb{A}}$  at the prior belief  $\bar{b}$  is well defined and is definite positive
- ▶ The curvature of  $\mathbb{A}$  at  $\mathbb{A}^*(\bar{b})$  is positive

In that case we say the agent is *flexible* at  $\bar{b}$

Examples: portfolio investment, scoring rules.

## Theorem: Bounds on the Vol for the flexible agent

If the agent is flexible at  $\bar{b}$ , there exist positive constants  $C_{\bar{b},\mathbb{A}}$  and  $c_{\bar{b},\mathbb{A}}$  such that, for every information structure  $\mathbf{B}$ ,

$$C_{\bar{b},\mathbb{A}}\mathbb{E}\|\mathbf{B} - \bar{b}\|^2 \geq \text{Vol}_{\mathbb{A}}(\mathbf{B}) \geq c_{\bar{b},\mathbb{A}}\mathbb{E}\|\mathbf{B} - \bar{b}\|^2$$

## Confident, Undecided, Flexible

- ▶ An agent can be both confident (for certain beliefs) and undecided (in certain directions of information): the value function  $V_{\Delta}$  is not differentiable at belief  $\bar{b}$  and displays a flat part (vee shape)
- ▶ A flexible agent cannot be confident or undecided: the value function  $V_{\Delta}$  is differentiable at belief  $\bar{b}$  and does not display a flat part

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**Examples: Small Information**

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## Small information acquisition

- ▶ Browsing the web, magazines in a waiting room
- ▶ Turning on the radio for a couple of minutes
- ▶ Windows shopping
- ▶ A quick look at a pile of job applications

Both costs and benefits are relatively low

Can the benefit compensate the cost? (When?)

# Notations

## Radner-Stiglitz (1984)

Under some technical conditions, the “marginal value” of a little piece of information is null

Letting  $(\mathbf{B}^\theta)_{\theta>0}$  be a family of information structures, the **marginal value of information** is

$$V^+ = \limsup_{\theta \rightarrow 0} \frac{1}{\theta} \text{VoI}_{\mathbb{A}}(\mathbf{B}^\theta)$$

## Our contribution

Our bounds on the VoI allow to characterise the marginal Vol based on separate conditions on

- ▶ the parameterized information structure  $(\mathbf{B}^\theta)_{\theta>0}$
- ▶ the decision problem at hand  $\mathbb{A}$

# Setting

In all three following examples,

- ▶ we assume binary states of nature  $K = \{0, 1\}$
- ▶ and we denote by  $\bar{b}$  the prior belief on the state being 1

We label as

- ▶ **confident** the case in which  $\bar{b}$  lies in the interior of the (closed convex) confidence interval  $\Delta_{\mathbb{A}}^c(\bar{b})$
- ▶ **undecided** the case in which the decision maker displays indifference between two actions at  $\bar{b}$
- ▶ **flexible** the case in which the optimal action is a smooth function of the belief in a neighborhood of  $\bar{b}$

## Brownian motion (experimentation, repeated games...)

- ▶ Assume the agent observes the realisation of a Brownian motion with variance 1 and drift  $k \in \{\underline{k}, \bar{k}\}$  from time 0 to (small)  $\theta$

$$d\mathbf{Z}_t = kdt + d\mathbf{W}_t, \quad 0 \leq t \leq \theta$$

- ▶ The agent has initially uniform beliefs on the drift  $k \in \{\underline{k}, \bar{k}\}$

$$\bar{b} = \frac{1}{2}\delta_{\underline{k}} + \frac{1}{2}\delta_{\bar{k}}$$

- ▶ For a small interval of time  $\theta > 0$ , we have

$$\mathbb{E}\|\mathbf{B}^\theta - \bar{b}\| \sim \sqrt{\theta}, \quad \mathbb{E}\|\mathbf{B}^\theta - \bar{b}\|^2 \sim \theta$$

### Marginal value of information

- ▶ Confident:  $V^+ = 0$
- ▶ Undecided:  $V^+ = +\infty$
- ▶ Flexible:  $0 < V^+ < +\infty$

# Poisson (multi-armed bandits, strategic experimentation...)

- ▶ Assume the agent observes a Poisson process with intensity  $\rho$  from time 0 to (small)  $\theta$
- ▶ The agent has initially uniform beliefs on the intensity  $\rho \in \{\underline{\rho}, \bar{\rho}\}$

$$\bar{b} = \frac{1}{2}\delta_{\underline{\rho}} + \frac{1}{2}\delta_{\bar{\rho}}$$

- ▶ The observation of a success leads to an a posteriori  $b = \frac{\bar{\rho}}{\bar{\rho} + \underline{\rho}}\delta_{\bar{\rho}} + \frac{\underline{\rho}}{\bar{\rho} + \underline{\rho}}\delta_{\underline{\rho}}$  and happens with probability  $\sim \theta$   
For a small interval of time  $\theta > 0$ , we have

$$\mathbb{E}\|\mathbf{B}^\theta - \bar{b}\| \sim \theta, \quad \mathbb{E}\|\mathbf{B}^\theta - \bar{b}\|^2 \sim \theta$$

## Marginal value of information

- ▶ Confident:
  - ▶  $V^+ = 0$  if  $b$  is in the confidence set of  $\bar{b}$
  - ▶  $0 < V^+ < +\infty$  if  $b$  is not in the confidence set of  $\bar{b}$
- ▶ Undecided:  $0 < V^+ < +\infty$
- ▶ Flexible:  $0 < V^+ < +\infty$



## Equally likely signals

- ▶ The agent has initially uniform beliefs on  $\{\bar{k}, \underline{k}\}$

$$\bar{b} = \frac{1}{2}\delta_{\bar{k}} + \frac{1}{2}\delta_{\underline{k}}$$

- ▶ After observing a signal, the equally likely posterior beliefs are

$$\left(\frac{1}{2} - \theta^\alpha\right)\delta_{\bar{k}} + \left(\frac{1}{2} + \theta^\alpha\right)\delta_{\underline{k}}, \quad \left(\frac{1}{2} + \theta^\alpha\right)\delta_{\bar{k}} + \left(\frac{1}{2} - \theta^\alpha\right)\delta_{\underline{k}}$$

$$\mathbb{E}\|\mathbf{B}^\theta - \bar{b}\| \sim \theta^\alpha, \quad \mathbb{E}\|\mathbf{B}^\theta - \bar{b}\|^2 \sim \theta^{2\alpha}$$

## Marginal value of information

- ▶ Confident:

- ▶  $V^+ = 0$

- ▶ Undecided:

- ▶  $V^+ = \infty$  if  $\alpha < 1$

- ▶  $0 < V^+ < +\infty$  if  $\alpha = 1$

- ▶  $V^+ = 0$  is  $\alpha > 1$

- ▶ Flexible:

- ▶  $V^+ = \infty$  if  $\alpha < \frac{1}{2}$

- ▶  $0 < V^+ < +\infty$  if  $\alpha = \frac{1}{2}$

- ▶  $V^+ = 0$  is  $\alpha > \frac{1}{2}$

## Summary of cases

For two elements of  $x, y$  of  $\mathbb{R}_+ \cup \{\infty\}$ , we use the notation  $x \simeq y$  if  $x, y$  are both 0, both finite and positive (strictly), or both infinite:

$$x \simeq y \iff x, y \in \{(0, 0), (\infty, \infty)\} \cup ]0, \infty[ \times ]0, \infty[$$

$V^+$	Confident	Undecided	Flexible
Poisson	1 (or 0)	1	1
Brownian	0	$\infty$	1
ELS, $\alpha < \frac{1}{2}$	0	$\infty$	$\infty$
ELS, $\alpha = \frac{1}{2}$	0	$\infty$	1
ELS, $\frac{1}{2} < \alpha < 1$	0	$\infty$	0
ELS, $\alpha = 1$	0	1	0
ELS, $\alpha > 1$	0	0	0

## Relation with the literature

- ▶ RADNER, R., AND J. STIGLITZ (1984): “A nonconcavity in the value of information,” in *Bayesian Models of Economic Theory*, ed. by M. Boyer, and R. Kihlstrom, pp. 33–52, Amsterdam. Elsevier.  
**Joint conditions** on the parameterized information structure  $(\mathbf{B}^\theta)_{\theta>0}$  and the decision problem at hand  $\mathbb{A}$ , leading to  $V^+ = 0$
- ▶ CHADE, H., AND E. SHLEE (2002): “Another look at the Radner-Stiglitz Nonconcavity in the Value of Information,” *Journal of Economic Theory*, 107, 421–452.  
**Joint/separate conditions** on the parameterized information structure  $(\mathbf{B}^\theta)_{\theta>0}$  and the decision problem at hand  $\mathbb{A}$ , leading to  $V^+ = 0$
- ▶ DE LARA, M., AND L. GILOTTE (2007): “A tight sufficient condition for Radner–Stiglitz nonconcavity in the value of information,” *Journal of Economic Theory*, 137(1), 696–708.  
**Separate conditions** on the parameterized information structure  $(\mathbf{B}^\theta)_{\theta>0}$  and the decision problem at hand  $\mathbb{A}$ , leading to  $V^+ = 0$
- ▶ DE LARA, M., AND O. GOSSNER  
**Separate conditions** on the parameterized information structure  $(\mathbf{B}^\theta)_{\theta>0}$  and the decision problem at hand  $\mathbb{A}$ , leading to  $V^+ = \infty$ ,  $0 < V^+ < +\infty$  or  $V^+ = 0$

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**Conclusion**

# To conclude

The value of information VoI depends on how strong is the effect of information on choices

- ▶ **Lowest for a confident decision maker**  
(locally flat value function  $V_{\Delta}$ )

The agent is “hard to convince” to change decisions  
The information structure  $\mathbf{B}$  must change beliefs outside the confidence set to “shake” the agent

- ▶ **Highest in case of an indifference in the choice set**  
(kinked value function  $V_{\Delta}$ )

A “small piece” of information can have a large influence on the decision

- ▶ **Mild when the decision problem is smooth and one-to-one**  
(curved value function  $V_{\Delta}$ )

In this case, the optimal decision when the belief is  $\bar{b}$  is “almost optimal” (envelope theorem) when the belief is near  $\bar{b}$

## Open question

- ▶ Historically, dual variables have moved from **geometric** (Lagrange) to **economic** (Kantorovich) flavor
  - ▶ **Lagrange multipliers** of inequality constraints are **geometric dual variables**
  - ▶ **Kantorovich “resolving multipliers”** of constrained primal quantities (or “objectively determined estimators”) are **economic dual variables**  
(The **price of a resource** is the **sensitivity** of the optimal payoff with respect to a small increment of the resource)
- ▶ In the **duality between payoffs/actions and beliefs**, what is
  - ▶ the equivalent of a **production function**?  
(is it minus a risk measure?)
  - ▶ the **“economic” interpretation of beliefs** (probability distributions) as dual variables of primal payoff/action vectors  
(one payoff per state of the world)?