

# STOCHASTIC OPTIMIZATION OF MAINTENANCE SCHEDULING: BLACKBOX METHODS AND DECOMPOSITION APPROACHES

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Ph.D. Defense

February 5, 2021

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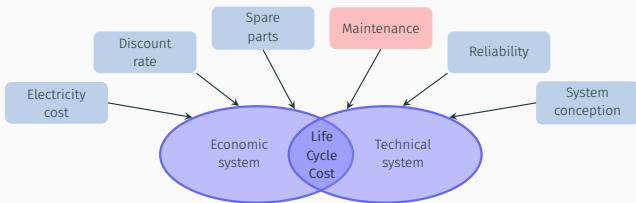
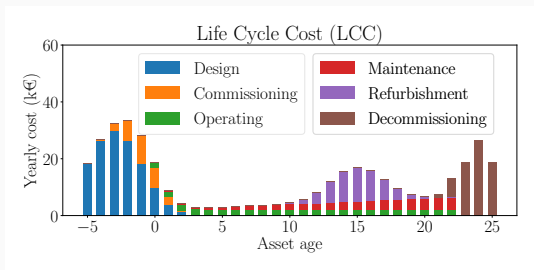
*EDF R&D, PRISME Department*



École des Ponts  
ParisTech



# SHORT INTRODUCTION TO ENGINEERING ASSET MANAGEMENT

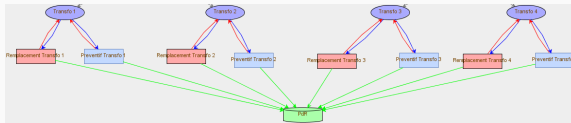


## SYSTEMS OF INTEREST IN THIS WORK

- From 2 to 80 components of a hydroelectric power plant: turbines, generators, transformers

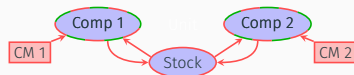


- Common stock of spares, initial stock with a **low number of parts**

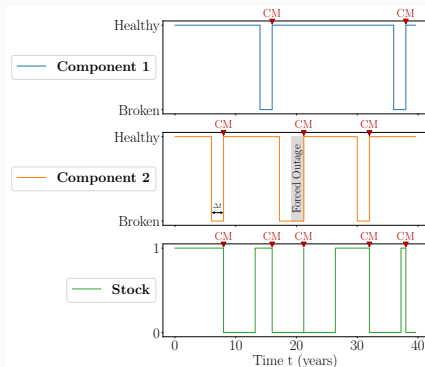


- Horizon of study: 40 years

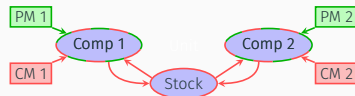
# MAINTENANCE STRATEGIES AND DYNAMICS OF THE INDUSTRIAL SYSTEM



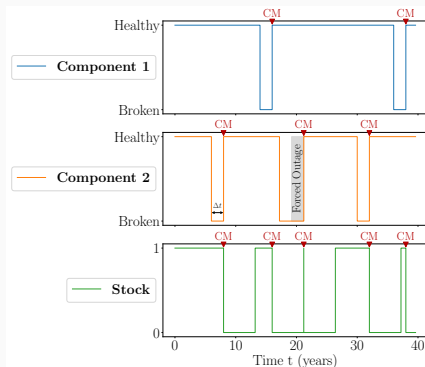
Reference strategy  
 Corrective maintenance only



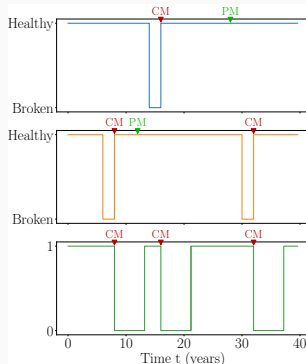
# MAINTENANCE STRATEGIES AND DYNAMICS OF THE INDUSTRIAL SYSTEM



Reference strategy  
Corrective maintenance only



Preventive strategy  
Corrective and Preventive maintenance



## ORDER OF MAGNITUDE OF COSTS

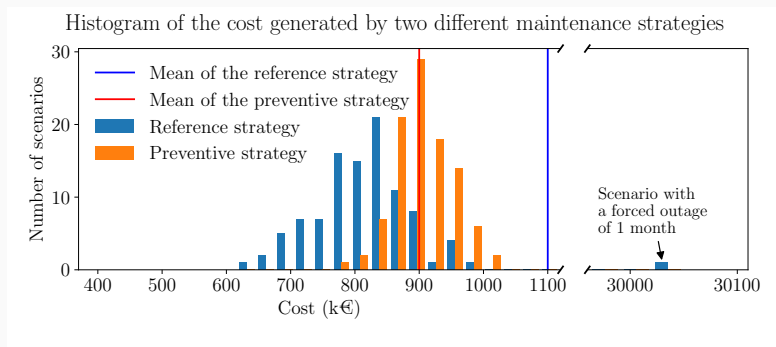
- **Costs** of maintenance and forced outage have **different order of magnitude**:
  - Preventive maintenance:  $\sim 100$  k€
  - Corrective maintenance:  $\sim 500$  k€
  - Forced outage:  $\sim 30000$  k€/month

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- **Failures** of the components are **random events**  $\Rightarrow$  LCC is a **random variable**
- Expected cost of a strategy estimated with **Monte Carlo scenarios**





## MAIN GOAL AND CHALLENGES

### Industrial goal

For a given system, find the **deterministic** (open loop) maintenance strategy that minimizes the **expectation** of the LCC.

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Optimization challenges:

- **Large-scale** optimization problem (up to 80 components)
- Expected LCC computed with the simulation model VME: **blackbox** objective function
- VME uses Monte-Carlo simulations to estimate the expected LCC: no access to the true value of the objective but only **noisy** evaluations
- **Evaluations** of the objective function are **expensive**  
Industrial case with 80 components:  $\sim 30$  min for **one evaluation**



- 1 Blackbox methods for optimal maintenance scheduling
- 2 A decomposition by prediction for the maintenance problem
- 3 Contributions on the stochastic Auxiliary Problem Principle
- 4 Conclusion

## SUBMITTED PAPERS

- [BCCL20] T. Bittar, P. Carpentier, J-Ph. Chancelier, and J. Lonchamp.  
**A Decomposition Method by Interaction Prediction for the Optimization of Maintenance Scheduling.**  
Submitted to Annals of Operations Research, 2020.
- [BCCL21] T. Bittar, P. Carpentier, J-Ph. Chancelier, and J. Lonchamp.  
**The stochastic Auxiliary Problem Principle in Banach spaces: measurability and convergence.**  
Submitted to SIAM Journal on Optimization, 2021.

# OUTLINE

- 1 **Blackbox methods for optimal maintenance scheduling**
  - 1.1 Review of kriging and the EGO algorithm
  - 1.2 The EGO-FSSF algorithm
  - 1.3 The MADS algorithm
  - 1.4 Computational results
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# OVERVIEW OF KRIGING A.K.A. GAUSSIAN PROCESS REGRESSION I

## Goal

Predict the values of a function  $f : U^{\text{ad}} \rightarrow \mathbb{R}$  on  $U^{\text{ad}}$  from its values on an **initial design of experiments**  $U^{\text{o}} = \{u_1, \dots, u_l\} \in U^{\text{ad}}$ , where  $U^{\text{ad}}$  is a subset of a Hilbert space  $\mathbb{U}$ .

## Assumption

$f$  is the **realization of a Gaussian process**  $\mathbf{Z} = \{\mathbf{Z}_u : \Omega \rightarrow \mathbb{R}\}_{u \in U^{\text{ad}}}$  characterized by:

- its **mean function**  $\mu : u \in U^{\text{ad}} \mapsto \mathbb{E}(\mathbf{Z}_u) \in \mathbb{R}$
- its **covariance function**  $k : (u, v) \in U^{\text{ad}} \times U^{\text{ad}} \mapsto \text{Cov}(\mathbf{Z}_u, \mathbf{Z}_v) \in \mathbb{R}$

## OVERVIEW OF KRIGING A.K.A. GAUSSIAN PROCESS REGRESSION II

Consider the event  $\mathcal{A}_l : \{\mathbf{Z}_{u_1} = f(u_1), \dots, \mathbf{Z}_{u_l} = f(u_l)\}$ , then:

$$[\mathbf{Z}_u | \mathcal{A}_l] \sim \mathcal{N}(m_l(u), s_l^2(u)), \quad u \in U^{\text{ad}}$$

The **kriging mean**  $m_l(u)$  and the **kriging variance**  $s_l^2(u)$  can be computed analytically.

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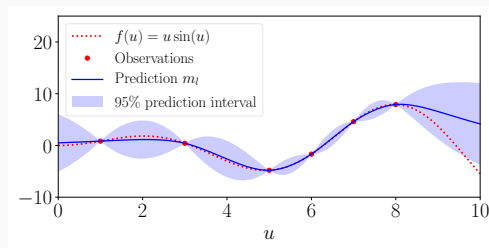
Consider the event  $\mathcal{A}_I : \{Z_{u_1} = f(u_1), \dots, Z_{u_l} = f(u_l)\}$ , then:

$$[Z_u | \mathcal{A}_I] \sim \mathcal{N}(m_l(u), s_l^2(u)), \quad u \in U^{\text{ad}}$$

The **kriging mean**  $m_l(u)$  and the **kriging variance**  $s_l^2(u)$  can be computed analytically.

The **kriging prediction** for  $f(u)$  is  $m_l(u)$  with a confidence interval of level  $\alpha$  given by:

$$[m_l(u) - \Phi^{-1}(1 - \alpha/2)s_l(u), m_l(u) + \Phi^{-1}(1 - \alpha/2)s_l(u)]$$



The **conditional Gaussian process** characterized by  $m_l$  and  $s_l$  is the **kriging metamodel**.



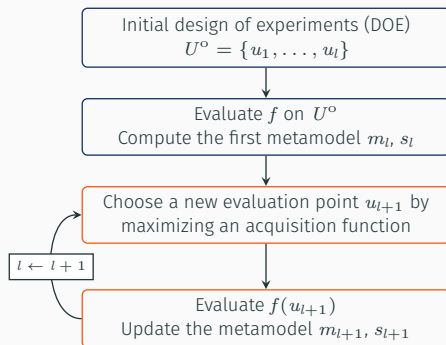
# THE EFFICIENT GLOBAL OPTIMIZATION (EGO) ALGORITHM [JSW98]

**Goal:** Solve the minimization problem:

$$\min_{u \in U^{\text{ad}}} f(u)$$

## Idea

Take advantage of the kriging prediction to smartly choose the successive evaluation points of  $f$ .



Common acquisition function:

**Expected Improvement**

$$EI_l(u) = \mathbb{E}[I_l(u) | \mathcal{A}_l]$$

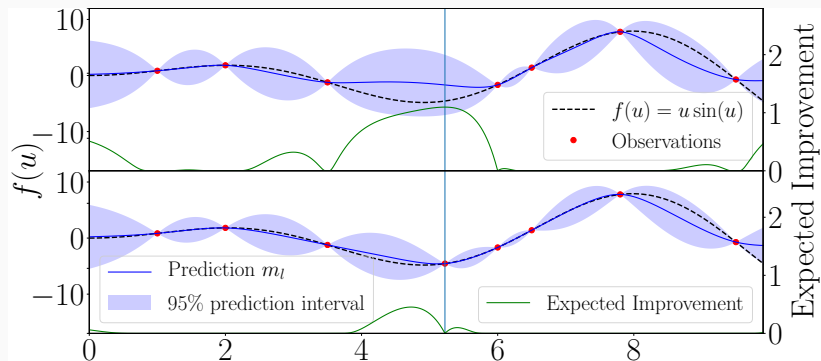
with

$$I_l(u) = \left( \min_{1 \leq i \leq l} f(u_i) - Z_u \right)^+$$

We set:

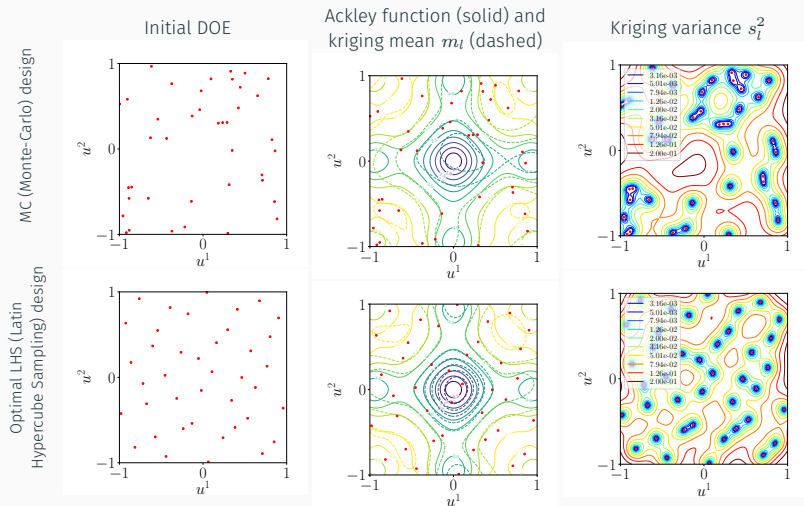
$$u_{l+1} \in \arg \max_{u \in U^{\text{ad}}} EI_l(u)$$

## ILLUSTRATION OF AN EGO ITERATION



## ON THE IMPORTANCE OF THE INITIAL DESIGN OF EXPERIMENTS (DOE) FOR KRIGING

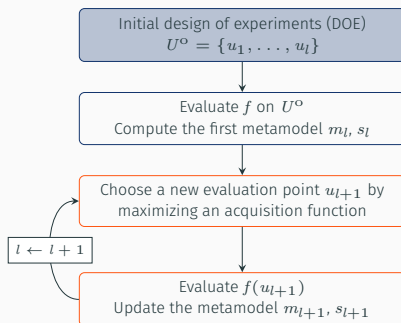
Accuracy of kriging depends on the **initial DOE**: Example with the Ackley function



## THE INITIAL DOE IN EGO

In the literature, the initial DOE for EGO is a **fixed-size space-filling** design:

- Minimax or maximin designs
- Optimal LHS designs



### Characteristics:

1. The **size**  $l$  of the initial DOE only depends on the **dimension** of the input space.
  2. The **location** of the  $l$  points is determined **simultaneously**.
  3. The design does **not** depend on the underlying function  $f$  we minimize.
- ⇒ **No guarantee** on the **accuracy** of the initial metamodel in the EGO algorithm.

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# INTRODUCTION TO FSSF (FULLY SEQUENTIAL SPACE-FILLING) DESIGNS

## Contributions

- Use a **FSSF** (Fully Sequential Space-Filling) initial design [SA20] that is **adapted** to the **difficulty** of the underlying optimization problem
- **Ensure** that the **metamodel** is **accurate** before launching the infill step of EGO

→ The **EGO-FSSF algorithm**

# INTRODUCTION TO FSSF (FULLY SEQUENTIAL SPACE-FILLING) DESIGNS

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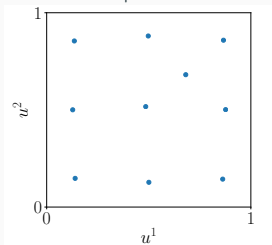
- Use a **FSSF** (Fully Sequential Space-Filling) initial design [SA20] that is **adapted** to the **difficulty** of the underlying optimization problem
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→ The **EGO-FSSF algorithm**

Characteristics of **FSSF** designs:

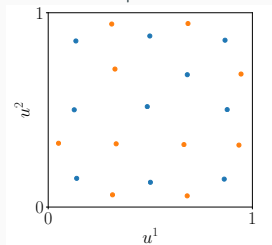
- **Fully sequential**: Points are added one-at-a-time. For  $m < n$ , the design with  $m$  points is a subset of the design with  $n$  points.
- **Space-filling**: At each new added point, the design retains good space-filling properties.

## EXAMPLES OF FSSF DESIGNS

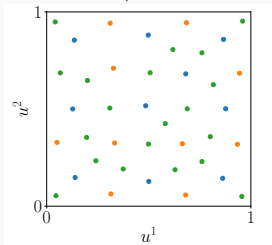
10 points



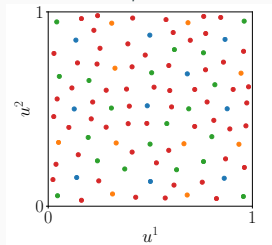
20 points



40 points



100 points

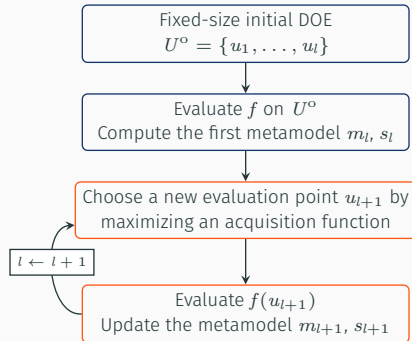




## DESCRIPTION OF THE EGO-FSSF ALGORITHM

**Goal:** Solve the minimization problem  $\min_{u \in U^{\text{ad}}} f(u)$

Recall the **EGO algorithm**:

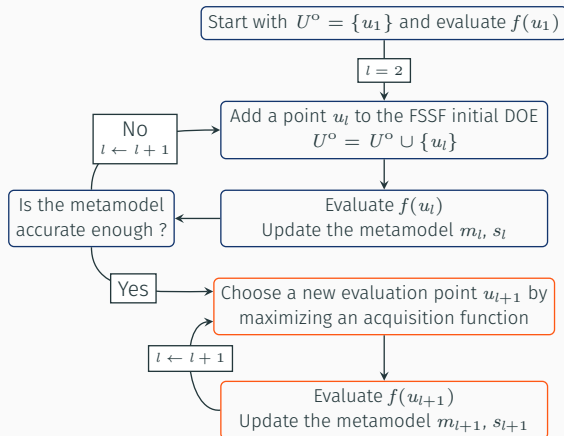


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### Contribution

The EGO-FSSF algorithm

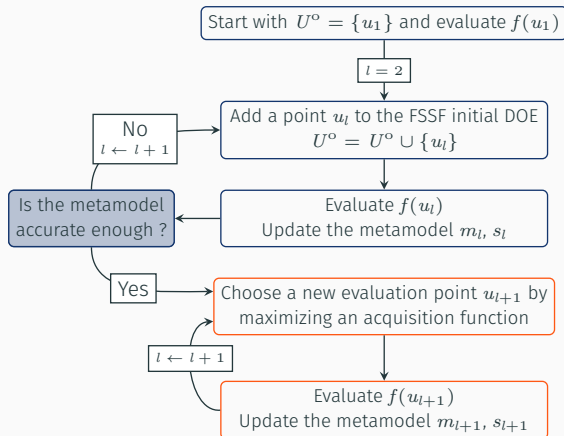


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## METAMODEL VALIDATION

Introduce  $\{v_1, \dots, v_p\} \subset U^{\text{ad}}$ : **Test sample** disjoint from the DOE  $U^o = \{u_1, \dots, u_l\}$

- The **predictivity coefficient**  $Q^2$  (the higher, the better):

$$Q^2 = 1 - \frac{\sum_{i=1}^p (f(v_i) - m_i(v_i))^2}{\sum_{i=1}^p \left( f(v_i) - \frac{1}{p} \sum_{j=1}^p f(v_j) \right)^2}$$

→ Quantifies the **predictive performance** of the metamodel

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- The **Predictive Variance Adequacy** PVA (the lower, the better):

$$\text{PVA} = \left| \log_{10} \left( \frac{1}{p} \sum_{i=1}^p \frac{(f(v_i) - m_l(v_i))^2}{s_l^2(v_i)} \right) \right|$$

→ Quantifies the **accuracy of the prediction intervals** given by the metamodel

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### In the EGO-FSSF algorithm

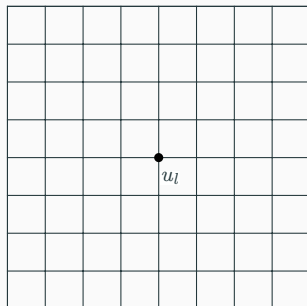
- **User-defined thresholds**  $Q_{\min}^2 < 1$  and  $\text{PVA}_{\max} > 0$
- Metamodel is **accurate** enough if  $Q^2 > Q_{\min}^2$  and  $\text{PVA} < \text{PVA}_{\max}$
- $Q^2$  and PVA computed by cross-validation

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# THE BLACKBOX ALGORITHM MADS (MESH ADAPTIVE DIRECT SEARCH) [AD06]

Goal: Solve the minimization problem  $\min_{u \in U^{\text{ad}}} f(u)$



At iteration  $l$ :

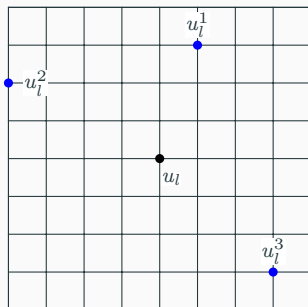
- Current iterate  $u_l$
- Mesh  $M_l$

- Mesh  $M_l$ : Points defined by the intersection of the lines



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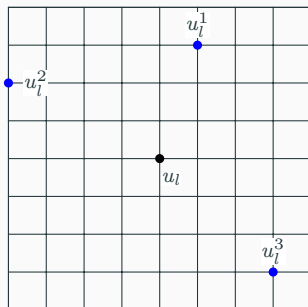


1. **Search step (exploration)**: Evaluate  $f$  on a finite number of points  $\{u_l^1, \dots, u_l^n\} \subset M_l$  chosen with any **user-defined strategy**.

- Mesh  $M_l$ : Points defined by the intersection of the lines
- **Search** points are in **blue**

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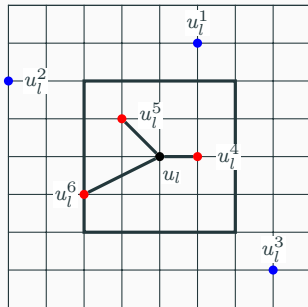


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  - If there exists  $1 \leq i \leq n$  such that  $f(u_l^i) < f(u_l)$ , then  $u_{l+1} = u_l^i$  and **increase** the mesh size parameter.
  - Else, go to poll step.

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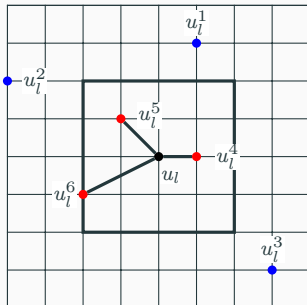


2. **Poll step (exploitation)**: Evaluate  $f$  on  $P_l = \{u_l^{n+1}, \dots, u_l^p\}$ . The points in  $P_l$  are in the **neighbourhood** of the current iterate  $u_l$ .

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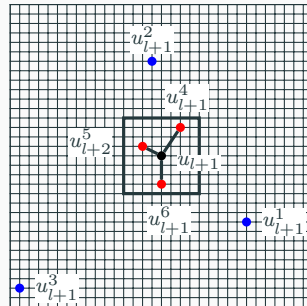
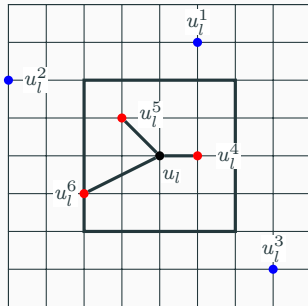


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  - Else  $u_{l+1} = u_l$  and **decrease** the mesh size parameter.

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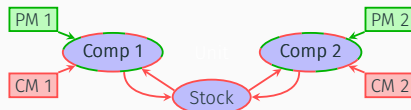
## Convergence result

Under mild assumptions, MADS converges to a **stationary point** of  $f$ .

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## DESCRIPTION OF THE INDUSTRIAL SYSTEM



Parameter	Value		
Number of components $n$	2, 3, 5 or 10		
Initial number of spare parts	$\lfloor \frac{n}{5} \rfloor$		
Horizon	40 years		
Forced outage cost	30000 k€/ month		
	Comp. 1	Comp. 2	Comp. $i \geq 3$
PM cost	50 k€	50 k€	50 k€
CM cost	100 k€	250 k€	200 k€
Failure distribution	Weib(2.3, 10)	Weib(4, 20)	Weib(3, 10)
Mean time to failure	8.85 years	18.13 years	8.93 years

## THE INDUSTRIAL MAINTENANCE OPTIMIZATION PROBLEM

### Industrial problem

Find the **periodic** maintenance strategy that **minimizes** the **expected Life Cycle Cost** (LCC) of the system:

$$\min_{u \in U^{\text{ad}}} \mathbb{E}(j(u, W))$$

- $u = (u_1, \dots, u_n) \in U^{\text{ad}} = [0, T]^n$ , where  $T$  is the time horizon (40 years)
- $W$ : random variable on a probability space  $(\Omega, \mathcal{A}, \mathbb{P})$ , models the failures of the components
- $j : U^{\text{ad}} \times \Omega \rightarrow \mathbb{R}$ : LCC of the system



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- $j : U^{\text{ad}} \times \Omega \rightarrow \mathbb{R}$ : LCC of the system

- We solve a **Monte-Carlo approximation** of the problem:

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with  $w_1, \dots, w_p$  being realizations of the random variable  $W$

## THE INDUSTRIAL MAINTENANCE OPTIMIZATION PROBLEM

### Industrial problem

Find the **periodic** maintenance strategy that **minimizes** the **expected Life Cycle Cost** (LCC) of the system:

$$\min_{u \in U^{\text{ad}}} \mathbb{E}(j(u, W))$$

- $u = (u_1, \dots, u_n) \in U^{\text{ad}} = [0, T]^n$ , where  $T$  is the time horizon (40 years)
- $W$ : random variable on a probability space  $(\Omega, \mathcal{A}, \mathbb{P})$ , models the failures of the components
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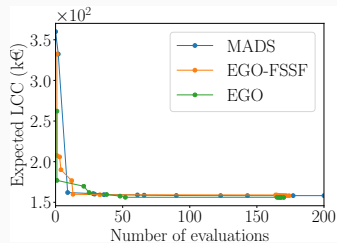
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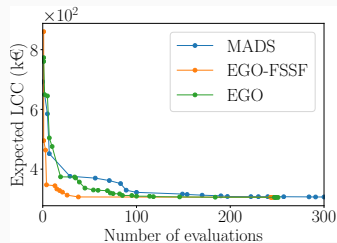
with  $w_1, \dots, w_p$  being realizations of the random variable  $W$

- Objective function **evaluated** with the **blackbox software VME**
- **MADS**, **EGO** and **EGO-FSSF** plugged on VME to perform **optimization**

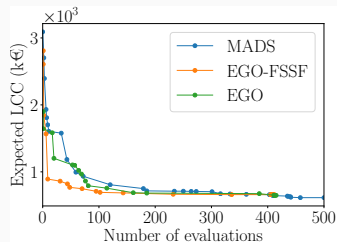
## RESULTS ON THE INDUSTRIAL PROBLEM



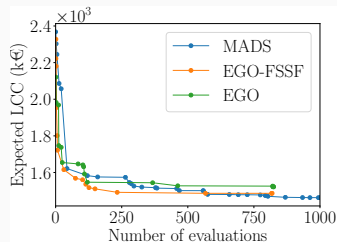
(a) Case with 2 components



(b) Case with 3 components



(c) Case with 5 components



(d) Case with 10 components

## CONCLUSION OF THE COMPUTATIONAL TESTS

- EGO-FSSF more efficient than MADS in the first iterations
- MADS eventually outputs a better solution than EGO with more evaluations
- Striking difference in running times (given for the 10-component case):

	EGO	MADS
Running time	~ 10h	~ 1min

# OUTLINE

- 1** **Blackbox methods for optimal maintenance scheduling**
  - 1.1 Review of kriging and the EGO algorithm
  - 1.2 The EGO-FSSF algorithm
  - 1.3 The MADS algorithm
  - 1.4 Computational results
  - 1.5 Conclusion on blackbox methods**
- 2 A decomposition by prediction for the maintenance problem
- 3 Contributions on the stochastic Auxiliary Problem Principle
- 4 Conclusion

## CONCLUSION ON THE OPTIMIZATION WITH BLACKBOX METHODS

### Contributions

1. Improvement of the initial design step within EGO: the **EGO-FSSF algorithm**
2. Comprehensive **benchmark** of **EGO**, **EGO-FSSF** and **MADS** (not in the talk)
3. **Benchmark** of solvers for the **EI maximization** within EGO (not in the talk)
4. **Application** of EGO-FSSF and MADS on a **maintenance optimization problem**

We have tackled **periodic** maintenance problems with up to **10 components**:

- **Industrial application** for common maintenance operations (e.g. lubrication of the components)

# TOWARDS MAINTENANCE OPTIMIZATION FOR THE MOST DEMANDING CASES AT EDF

## What we have done:

- **Periodic** maintenance strategies
- Up to **10 components**

## Ultimate goal:

- **General** maintenance strategies
- Up to **80 components**:  
most demanding cases at EDF

## Limits of blackbox methods:

- Large instances intractable with EGO
- MADS may not be able to efficiently explore the search space in high dimension



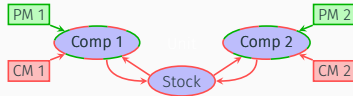
Decomposition method !



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# PHILOSOPHY BEHIND THE DECOMPOSITION APPROACH



1. The industrial system is a **structured physical system**.

- Several similar components
- Coupled by a common stock of spare part

## Step 1

**Analytical** formulation of the **dynamics** → We **open** the blackbox!

2. Take advantage of the **structure** of the system to **efficiently** perform the **maintenance optimization**.

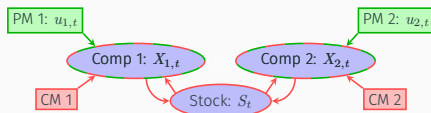
## Step 2

Design of a **decomposition-coordination** method

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## SOME IMPORTANT VARIABLES TO CHARACTERIZE THE SYSTEM



Component  $i$  at time  $t$  characterized by  $X_{i,t} = (E_{i,t}, A_{i,t})$  where:

$E_{i,t} \in \{0, 1\}$ : Regime of the component

- $E_{i,t} = 1$ : Healthy
- $E_{i,t} = 0$ : Broken

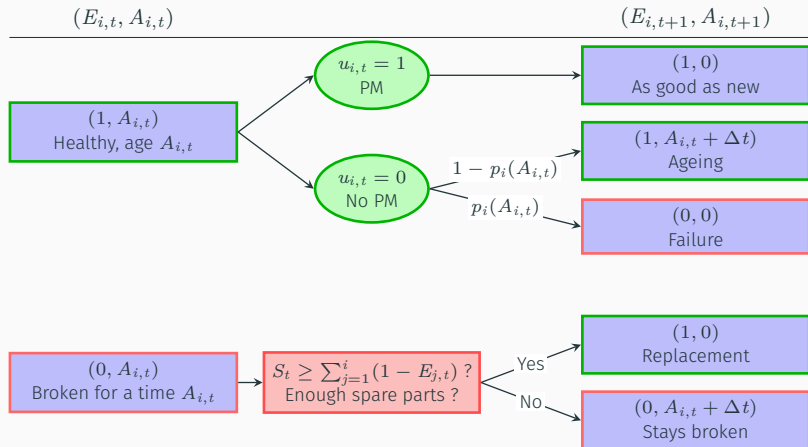
$A_{i,t} \in \mathbb{R}$ :

- Age for a healthy component
- Time since last failure for a broken component

- $S_t \in \mathbb{N}$ : Number of spare parts in the stock at time  $t$
- $u_{i,t} \in \{0, 1\}$ : Control on component  $i$  at time  $t$ 
  - $u_{i,t} = 0$ : No preventive maintenance
  - $u_{i,t} = 1$ : Preventive maintenance

## DYNAMICS OF THE COMPONENTS

- Time discretized with time step  $\Delta t$
- Dynamics of a component from time step  $t$  to  $t + 1$ :



# MAINTENANCE OPTIMIZATION PROBLEM

$$\begin{aligned}
 & \min_{(X,S,u) \in \mathcal{X} \times \mathcal{S} \times \mathcal{U}} \mathbb{E} \left( \underbrace{\sum_{i=1}^n \sum_{t=0}^T j_i(X_{i,t}, u_{i,t})}_{\text{Maintenance cost } j_i(X_i, u_i)} + \underbrace{\sum_{t=0}^T j_t^{FO}(X_{1,t}, \dots, X_{n,t})}_{\text{Forced outage cost } j^{FO}(X_1, \dots, X_n)} \right) \\
 & \text{s.t. } \underbrace{X_{i,t+1} = f_i^X(X_{i,t}, S_t, u_{i,t}, W_{i,t+1})}_{\text{Dynamics of component } i}, \quad X_{i,0} = x_i \quad \forall t, \forall i \\
 & \quad \underbrace{S_{t+1} = f^S(X_{1,t}, \dots, X_{n,t}, S_t)}_{\text{Dynamics of the stock}}, \quad S_0 = s \quad \forall t
 \end{aligned}$$

where  $(W_{i,t})_{t=1, \dots, T}^{i=1, \dots, n}$  are random variables that model **failure scenarios**.

- **Maintenance** cost: **additive** in time and components
- **Forced outage** cost: **additive** in time, **coupling** the components

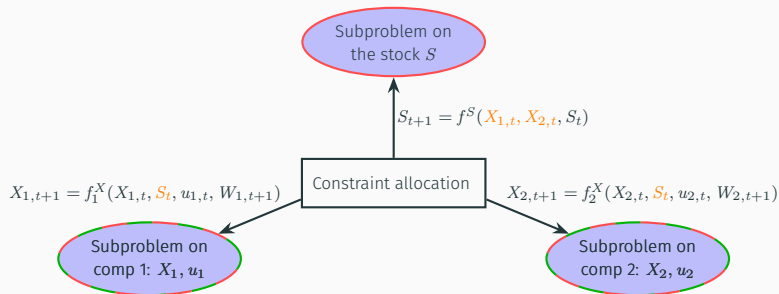
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## SKETCH OF A DECOMPOSITION METHOD BY COMPONENT

## General idea

Use a decomposition by **interaction prediction** [MMT70] to **iteratively** find the best maintenance policy **separately for each component** and **coordinate the components**.

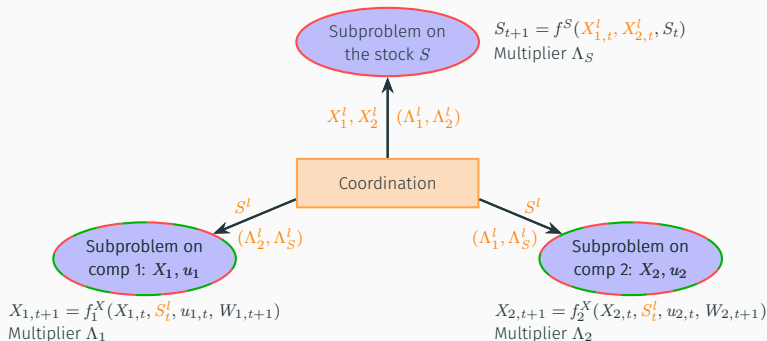




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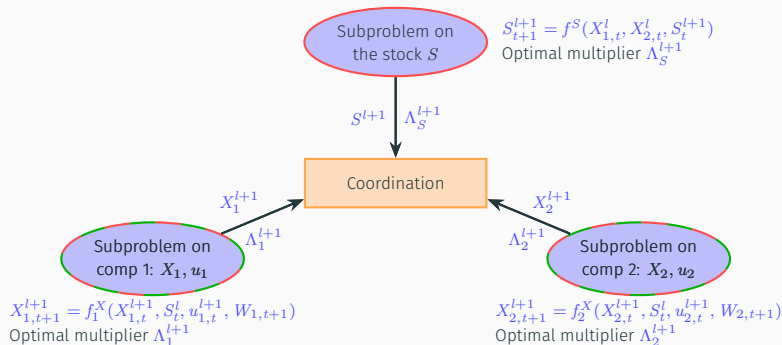
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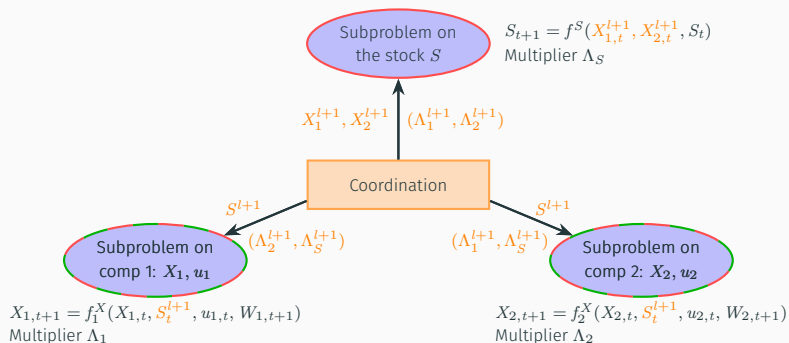
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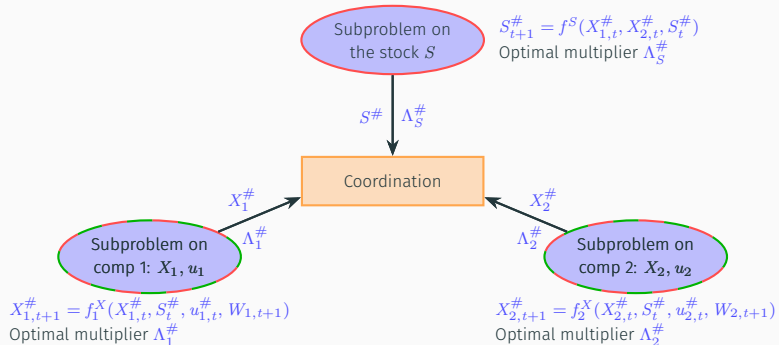
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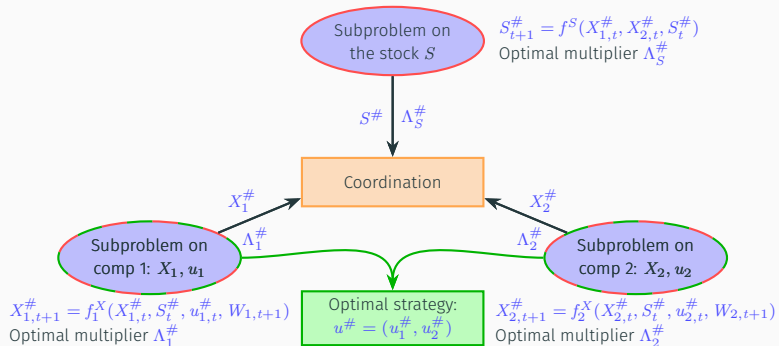
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# THE AUXILIARY PROBLEM PRINCIPLE [COH80] FOR A DECOMPOSITION BY COMPONENT

- Choice of an **auxiliary problem** that is decomposable into **independent subproblems**
- Subproblem on component  $i$  at iteration  $l + 1$ :

$$\min_{(X_i, u_i) \in \mathcal{X}_i \times \mathcal{U}_i} \mathbb{E} \left( j_i(X_i, u_i) + j^{FO}(X_1^l, \dots, X_i, \dots, X_n^l) \right) + \text{coordination terms} \\ \left( \Lambda_1^l, \dots, \Lambda_{i-1}^l, \Lambda_{i+1}^l, \dots, \Lambda_n^l, \Lambda_S^l \right)$$

$$\text{s.t. } X_{i,t+1} = f_i^X(X_{i,t}, S_t^l, u_{i,t}, W_{i,t+1}), \quad \forall t$$

- Subproblem on the stock  $S$ :

$$\min_{S \in \mathcal{S}} \text{coordination terms} \left( \Lambda_1^l, \dots, \Lambda_n^l \right)$$

$$\text{s.t. } S_{t+1} = f^S(X_{1,t}^l, \dots, X_{n,t}^l, S_t), \quad \forall t$$

## FIXED POINT ALGORITHM FOR THE DECOMPOSITION BY COMPONENT

- **Original problem:** dimension  $nT$
- **Decomposition:**  $n$  problems of dimension  $T$  per iteration

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---

### Algorithm 2 Fixed point algorithm

---

Start with  $(X^0, S^0, u^0)$  and  $\Lambda^0$ , set  $l = 0$

At iteration  $l + 1$ :

- For component  $i = 1, \dots, n$  do:
  - Solve

$$\min_{(X_i, u_i) \in \mathcal{X}_i \times \mathcal{U}_i} \mathbb{E} \left( j_i(X_i, u_i) + j^{FO}(X_1^l, \dots, X_i, \dots, X_n^l) \right) + \text{coordination terms}$$

$$\text{s.t. } X_{i,t+1} = f_i^X(X_{i,t}, S_t^l, u_{i,t}, W_{i,t+1}), \quad \forall t$$

with any method (here with the **blackbox optimization algorithm** MADS [AD06]), solution  $(X_i^{l+1}, u_i^{l+1})$

- Compute an optimal multiplier  $\Lambda_i^{l+1}$  for the constraint using the **adjoint state**
- Similarly for the stock, solution  $S^{l+1}$  and optimal multiplier  $\Lambda_S^{l+1}$

Stop if max number  $L$  of iterations reached, else  $l \leftarrow l + 1$  and start new iteration

---



## USING A VARIATIONAL METHOD IN A DISCRETE CASE

The fixed point algorithm is based on **variational techniques**:

- **Gradient** of the system **dynamics** appears in the coordination terms
- **Gradient** of the **cost** appears in the multiplier update step

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But the system is characterized by **integer variables**, they are **relaxed**:

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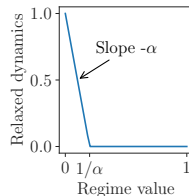
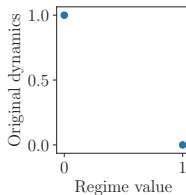
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The **dynamics** is **non-smooth**, it is also **relaxed**:

- Relaxation controlled by a parameter  $\alpha$

Example for the assertion:  
If the component is  
broken



## PARAMETER TUNING: PROCEDURE DESCRIPTION

### Industrial goal

Apply the decomposition method on a maintenance problem with 80 components

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Some parameters need to be tuned:

- Relaxation controlled at iteration  $l$  by a parameter  $\alpha^l$
- Update of the relaxation parameter at each iteration:  $\alpha^{l+1} = \alpha^l + \Delta\alpha$   
As  $\alpha \rightarrow \infty$ , the relaxed dynamics converges to the real one.
- Need to tune  $\alpha^0$  and  $\Delta\alpha$
- Other parameters to tune:  $\gamma^0, \Delta\gamma, r_x, r_s$  (not detailed in the talk)

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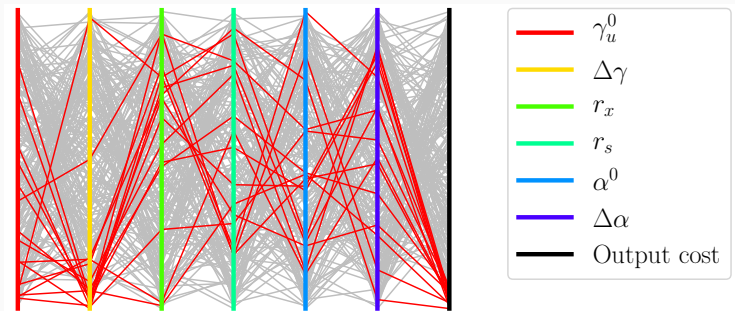
Tuning procedure for the vector of parameters  $p = (\alpha^0, \Delta\alpha, \gamma^0, \Delta\gamma, r_x, r_s)$ :

- Define bounds for the values of the parameters:  $\alpha^0 \in [2, 200]$ ,  $\Delta\alpha \in [0, 200]$ , ...
- Draw 200 values of  $p$  with an optimized Latin Hypercube Sampling [DCI13]
- Optimization with each of the sampled values (i.e. 200 runs) on a smaller test case (10 components): computation time  $\sim 4\text{h}$

# USING SENSITIVITY ANALYSIS TO TUNE AN OPTIMIZATION ALGORITHM I

Qualitative approach: Cobweb plots

→ Visualize the best combinations of parameters for the optimization



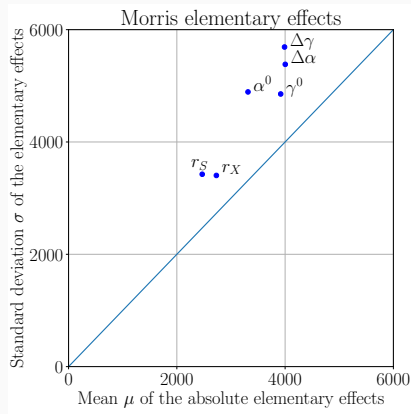
## Conclusion

No clear result, except for  $\Delta\gamma$  and  $r_x$

## USING SENSITIVITY ANALYSIS TO TUNE AN OPTIMIZATION ALGORITHM II

**Quantitative** approach: the **Morris method** [Mor91]

→ **Screening** method: sensitivity of the optimization quantified by **elementary effects**



- **Mean** of the elementary effects  $\mu$ :  
→ Quantifies the **influence** of a parameter on the result of the optimization
- **Standard deviation**  $\sigma$  of the elementary effects:  
→ Measures the **non-linear effects** and the **interactions** between parameters on the result of the optimization

### Conclusion

No screening possible, all inputs are influential with non linear/interaction effects



## PARAMETER TUNING: CONCLUSION

Tuning procedure for the vector of parameters  $p = (\alpha^0, \Delta\alpha, \gamma^0, \Delta\gamma, r_X, r_S)$ :

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### Final choice

For the 80-component case, we use the value of  $p$  that gives the **best results** on the 10-component case.

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## DESCRIPTION OF THE INDUSTRIAL CASE

Parameter	Value		
Number of components $n$	80		
Initial number of spare parts $S_0$	16		
Horizon $T$	40 years		
Time of supply for the spare parts	2 years		
Discount factor	0.08		
Yearly forced outage cost	10000 k€/ year		
	Comp. 1	Comp. 2	Comp. $i \geq 3$
PM cost	50 k€	50 k€	50 k€
CM cost	100 k€	250 k€	200 k€
Failure distribution	Weib(2.3, 10)	Weib(4, 20)	Weib(3, 10)
Mean time to failure	8.85 years	18.13 years	8.93 years

1 maintenance decision each year for each component:

⇒ Problem in dimension  $80 \times 40 = 3200$

Reference algorithm : MADS applied directly to the original optimization problem

## SAMPLE AVERAGE APPROXIMATION

Original problem:

$$\begin{aligned} \min_{(X, S, u) \in \mathcal{X} \times \mathcal{S} \times \mathbb{U}} \quad & \mathbb{E}(j(X, u)) \\ \text{s.t.} \quad & \Theta(X, S, u, W) = 0 \end{aligned}$$

- $j(X, u)$  represents the overall maintenance and forced outage costs
- $\Theta(X, S, u, W)$  represents the dynamics of the system

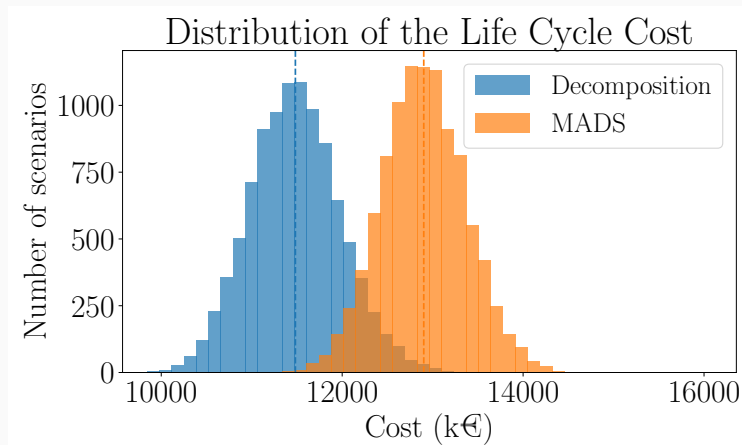
Sample Average Approximation with  $p$  Monte-Carlo scenarios  $\omega_1, \dots, \omega_p$ :

$$\begin{aligned} \min_{(X, S, u) \in \mathcal{X} \times \mathcal{S} \times \mathbb{U}} \quad & \frac{1}{p} \sum_{k=1}^p j(X(\omega_k), u) \\ \text{s.t.} \quad & \Theta(X(\omega_k), S(\omega_k), u, W(\omega_k)) = 0 \quad \forall k \end{aligned}$$

## COMPARISON OF THE LIFE CYCLE COST

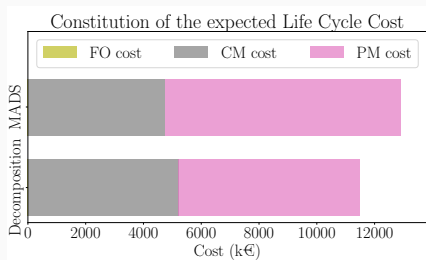
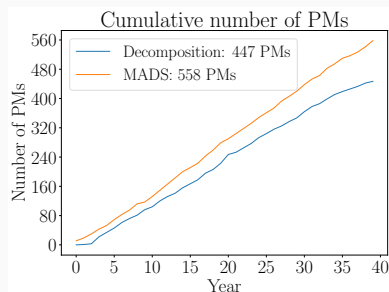
	Only CMs	MADS	Decomposition
Expected cost (k€)	46316	12902	11483

Gap MADS / Decomposition: 11%



## ANALYSIS OF THE MAINTENANCE STRATEGIES

	Decomposition	MADS
Mean number of PMs/component	5.6	7.0
Mean time between PMs	6.1 years	5.0 years
Mean number of failures/component	1.40	1.18
Number of forced outages	63/10000	1/10000



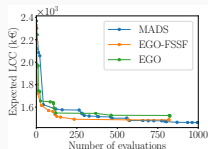
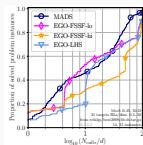
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# WORK SUMMARY: BLACKBOX METHODS AND DECOMPOSITION APPROACH

## Blackbox optimization

- Use the simulation model VME: **blackbox**
- Contributions:
  1. The **EGO-FSSF** algorithm: **EGO** with a **sequential initial design** and **metamodel validation**
  2. **Comparison with MADS**:
    - On an **academic** benchmark
    - On an **industrial** maintenance problem



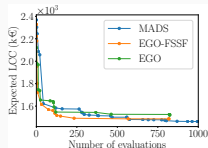
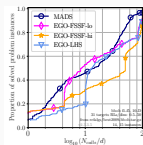
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- System with few components



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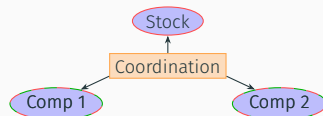
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- + Plug and play: no modelling effort
- Small space of maintenance strategies
- System with few components

## Stochastic optimal control

- **Analytical** expression of the dynamics  
→ We **open** the blackbox!
- Contributions in [BCCL20]:
  1. **Modelling** of the maintenance problem
  2. Resolution with a **decomposition** method



- Problem-specific: modelling required
- + General maintenance strategies
- + Large-scale systems

## DIFFERENT OPTIMIZATION METHODS FOR DIFFERENT USE CASES

### Blackbox optimization

- **Periodic** maintenance strategies
- Up to 10 components

→ Adapted for **small** systems when considering **common** maintenance operations such as lubrication

### Decomposition method

- **General** maintenance strategies
- Scalable method

→ Adapted for **large** systems when considering **exceptional** maintenance operations (replacement of a large-size, expensive component)

# CONCLUSION

## Perspectives:

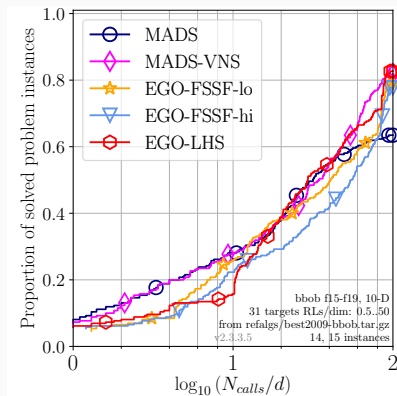
- **Combine** MADS and EGO for a more efficient blackbox method
- Solve more **complex** problems: add a control for the stock management strategy, consider degraded states for the component
- Try a **stochastic approximation** algorithm: the **stochastic APP**
- Could we apply the decomposition methodology in a **robust optimization** framework?

## REFERENCES

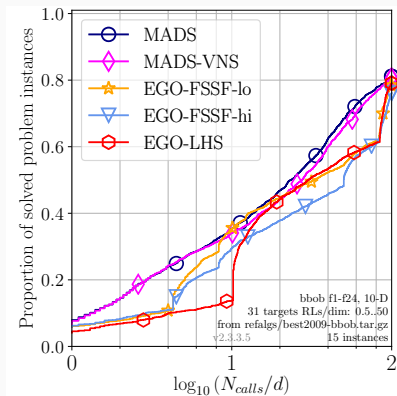
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Thank you for your attention!

# BENCHMARK OF EGO AND MADS ON THE COCO PLATFORM



Results on multimodal functions



Results over all functions of the benchmark

## MORRIS METHOD CHEAT SHEET

Denote by  $p = (p_1, \dots, p_l)$  the vector of parameters

- $n$  randomized one-at-a-time experiments
- **Elementary effect** while perturbing  $p_i$  in experiment  $j$ :

$$d_i^{(j)}(p^{(j)}) = \frac{\mathcal{A}(p^{(j)} + \delta e_i) - \mathcal{A}(p^{(j)})}{\delta}$$

with  $p^{(j)}$  the value of the vector of parameters in the  $j$ -th experiment,  $\mathcal{A}$  the model output (the optimization output in our case) and  $e_i$  the  $i$ -th vector of the canonical basis of  $\mathbb{R}^l$ .

We define two indices for each parameter  $p_i$ :

- Mean index:

$$\mu_i = \mathbb{E} \left( |d_i^{(j)}| \right) \simeq \frac{1}{n} \sum_{j=1}^n |d_i^{(j)}|$$

- Standard deviation index:

$$\sigma_i = \sqrt{\text{Var} \left( d_i^{(j)} \right)} \simeq \sqrt{\frac{1}{n} \sum_{j=1}^n \left( d_i^{(j)} - \frac{1}{n} \sum_{j=1}^n d_i^{(j)} \right)^2}$$